

## Today's Objectives

- Introduce a tool (IPQ) to build awareness and agility as a leader.
- Develop agility across 4
   leadership performance zones.
- Identify how these performance zones support your leadership goal(s).



### Leadership

Actions & choices that inspire commitment by activating possibility and invincibility toward a shared mission.

It's about mobilizing efforts through intentional practice and systems to both achieve results and build capability in the process.





Where we have been:

 01-Leading with Sustainable
 Inspiration- redefining leadership,
 creating leadership goals, reflecting
 on how to get/stay inspired.

Where we will go today:

 02-Awareness + 03-Agility

 Building awareness & agility through the IPQ model, learning leadership styles and how they can support your leadership goal for this year.



# Awareness & Agility Defined

Leadership awareness is an accurate assessment of one's current emotions, presence and style and how well they align to the situation at hand.

Agility is the <u>ability to adjust</u> presence, style, or approach as needed to achieve desired outcome.



# Leading Today The Case for Awareness & Agility

- Emotion contagion
- New/modified ways of working
- Ongoing Change
- Renewed emphasis on DE&I



Think of someone who has inspired you to learn, grow, be at your best...

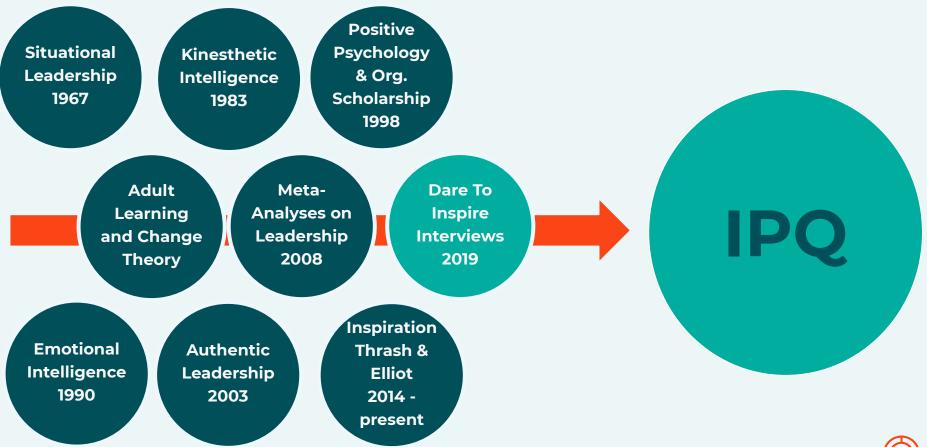
Identify 3 behaviors that inspire you...



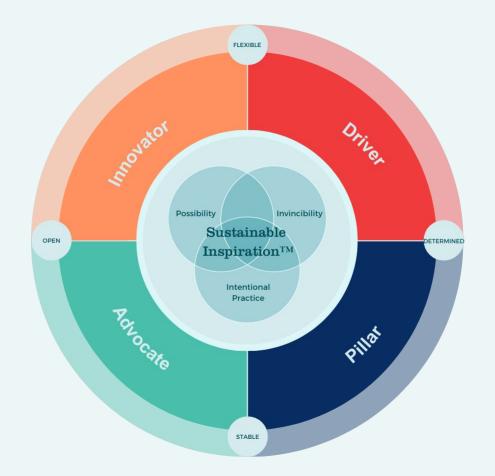
# Inspiration & Performance Model & Questionnaire

The Inspiration & Performance model and questionnaire (IPQ) is a research-inspired model of extraordinary performance and results in the modern workplace.



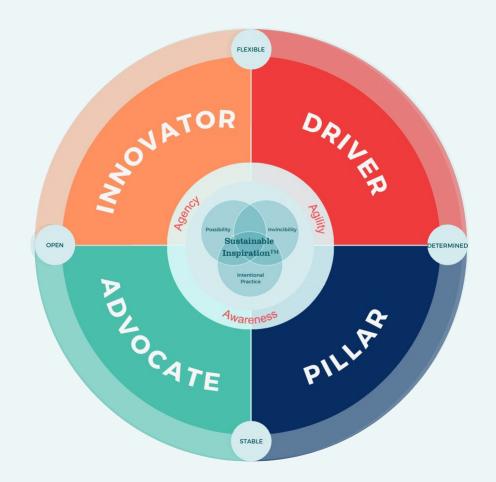










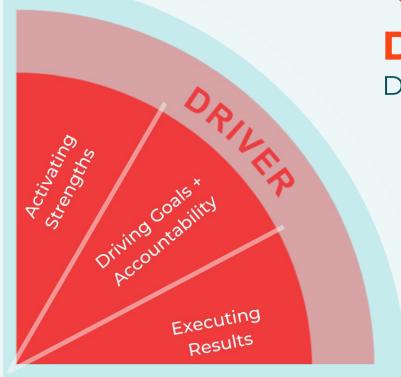








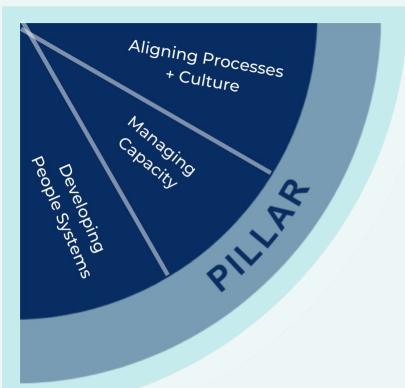




# DRIVER

Driving to Results

- Where do I use this zone most in my current role?
- Where could I bring MORE of this in my current role?





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#### **ADVOCATE**

High Performance Teaming

- Where do I use this zone most in my current role?
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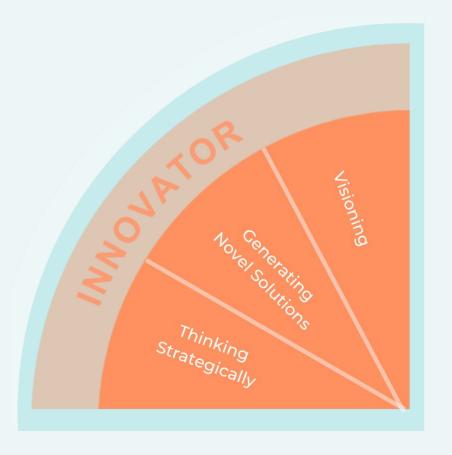




#### **INNOVATOR**

**Envisioning Greatness** 

- Where do I use this zone most in my current role?
- Where could I bring MORE of this in my current role?

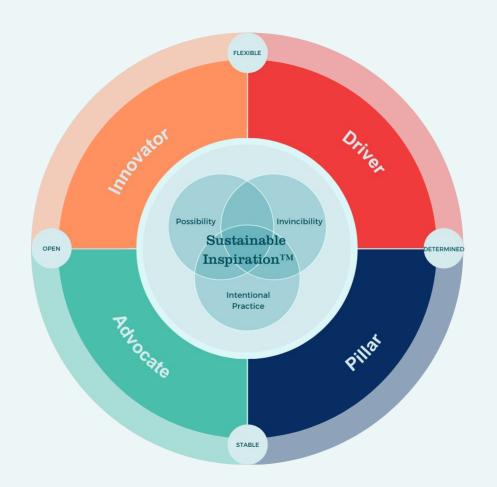


#### **Annotaate**

In your role, what style(s) are most needed?

What styles feel most natural to you?

What style(s) feel most unfamiliar to you?



#### From Awareness to Agility...

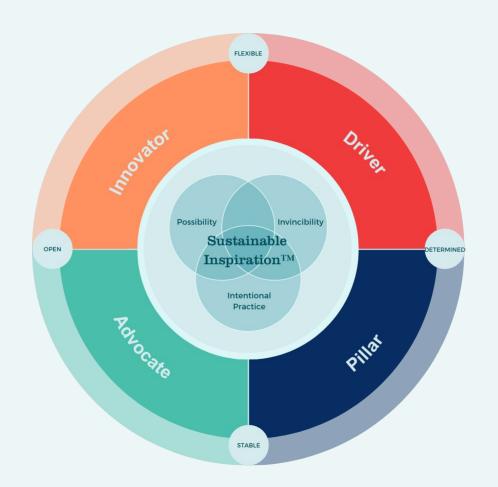
#### **Key Points**

- All styles are essential
- Some might feel more natural
- Activating styles when needed
- Increase awareness and agility across all four for best results



#### **CASE: Strategies to Shift**

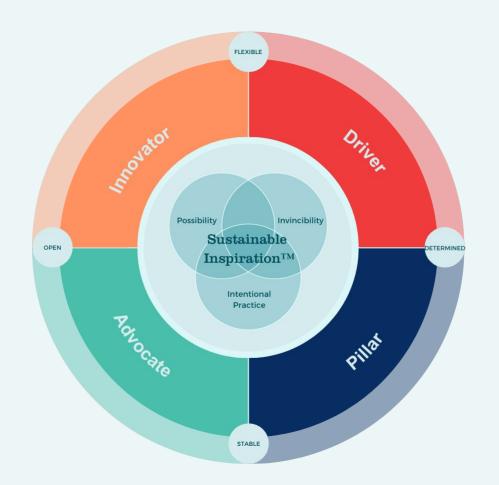
- I'm in Driver mode and need to bring empathy to a conversation...
- I'm focused on spreadsheets and about to go into a strategy/brainstorm meeting...



#### **Breakout Pairs**

Which of these style(s) will help you achieve your leadership goal?

How will you activate this style, when needed, to support your leadership goal?



Leader Lab Mo Cheeks



#### **Leadership Practice Challenge:**

Identify the next important meeting on your calendar...

Think about your leadership goal and what your ideal leadership presence and contribution looks like...

- What style(s) do you want to bring to the meeting?
- What can you do to prepare and activate this style(s)?



# Questions? Insights?



## **Next Steps:**

- 1. Leadership Practice Challenge
- 2. Progress Updates to Steering Committee
- 3. Check landing page for resources & survey
- 4. Summer sessions (June, July, Aug)
- 5. LEAD Plan sections 1-3



#### **LEAD PLAN**









#### What the IPQ is...

- The survey and model are intended to be used for self-discovery, awareness building and development.
- It is a *self*-assessment of behaviors and preferences.
- It is a snapshot of current time, conditions, and context.
- Behaviors and preferences can, and do, shift over time.
- Often, when stretched in new ways (i.e., new roles, big projects), behaviors across zones will drop.
- The goal is to assess current behaviors/preferences against desired ones; using the tool as a guidepost for where to focus growth.

#### What the IPQ is not...

- A personality test or tool for typing.
- Fixed over time.
- An objective measure of your abilities or competencies.