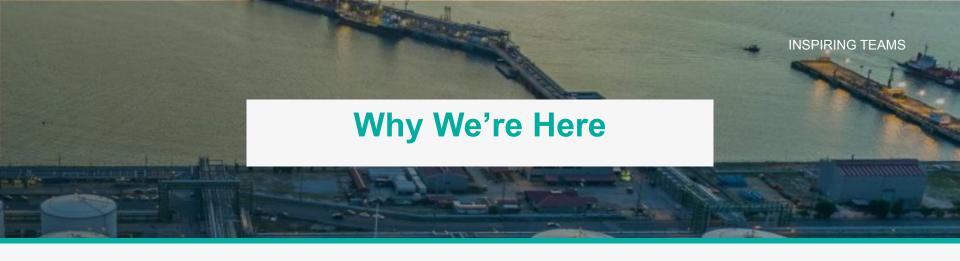


INSPIRED, PURPOSE-DRIVEN TEAM

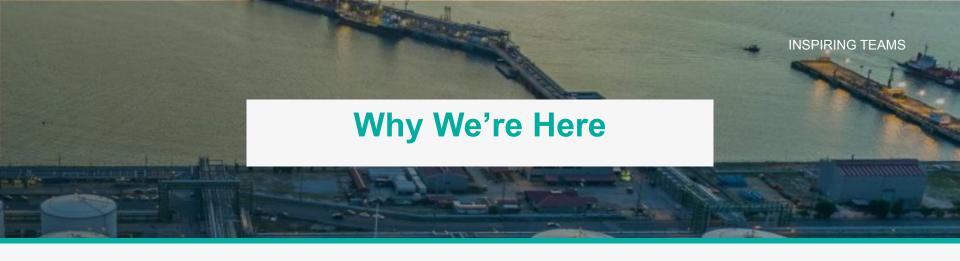
Building Inspiration + Purpose-Driven Performance





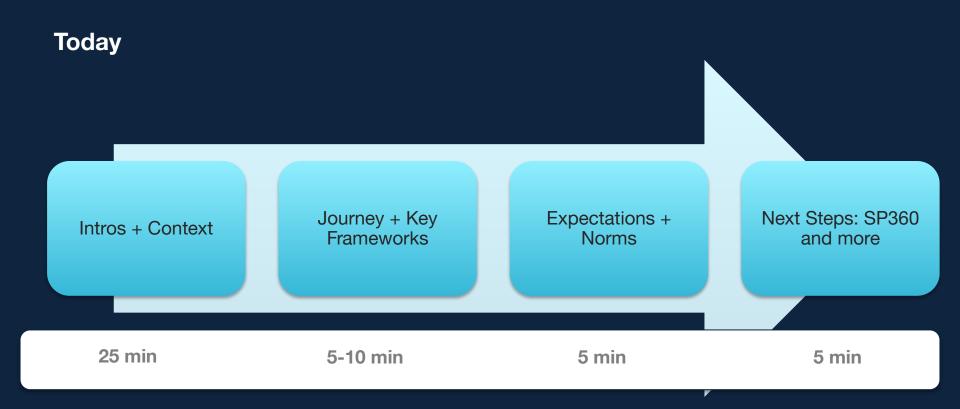
Nick O'Kane





David Hochberg









Defined Success + What We Can Deliver

Design and deliver an online workshop series that will help:

- 1. Build a Strong, Aligned Culture together: The team defines then demonstrates a refreshed co-created Macquarie-aligned culture that is obvious to all key stakeholders maintaining its unique strengths
- 2. Provide Leadership Tools and Common language of what leadership means: Fully-inclusive, memorable experience, process, and tools that connect leaders' Purpose to Performance
- 3. Foster Better Teamwork: Research-backed methods to improve the way the team interacts with each other and Macquarie departments outside the immediate team



TEAM TIME TOGETHER

| Workshop Dates | Thurs Oct 28th | Thurs Nov 4 th | Thurs Nov 18th | Thurs Dec 9 th | Thurs Jan 6th | Thurs Jan 20th |
|-------------------|--------------------------------------------------------------|---------------------------|----------------|---------------------------|---------------|----------------|
| Time | Normally 7am CT, 8am ET, 2pm CET, 8pm Singapore, 10pm Sydney | | | | | |
| | | | | | | |

Interviews at various times

4 x 2hr

1hr

Results ready for sharing

Duration

SP 360

1hr



Name, Role, Hometown

- + Couple of things that a perfect day would include
- + Something you learned about yourself as a leader in the last 20 months

Think for 1 min; then 30 Seconds each

Verbal 'Bullet points' are fine, no descriptive paragraphs necessary



Jen Grace Baron

Founder and co-CEO InspireCorps

Ideal Day could include...

Steel cut oatmeal; hike or beach walk with dogs/family; foraging for potential at flea markets

Experience across...

- o In house:
- Pharma | Johnson & Johnson
- Tech | eBay, Hewlett Packard
- Higher Education | Yale, Harvard, Stanford
- Services Consulting: Healthcare, Professional & Financial







INSPIRECORPS

We dare companies to inspire. Inspired people drive success.

We are an inspiration strategy firm.

Using a proven model, we elevate performance and results for leaders, teams and companies through inspired people.



Peter Boyd

Senior Partner, Inspire Corps

Founder & CEO, Time4Good

Yale

- Lecturer Yale School of the Environment
- Resident Fellow Center for Business and the Environment
- Lecturer in Practice of Man. Exec MBA at School of Management

Ideal Day could include...

Family time; long run; course-altering interaction (meeting, class or an IPA)

Experience across...

- Private Sector | McKinsey & Co, Virgin Group
- 。 Non-Profit | Carbon War Room, The B Team
- Government | UK Dept Energy & Climate Change
- Education | Yale
- o Run | Marathon des Sables, Sahara
- All | Consult on Connected Leadership across sectors





Journey + Key Expectations + Norms Next Steps: SP360 and more Intros + Context Frameworks



The Journey

Personal Leadership

Team Leadership

Wider Company and System
Engagement

Shift Positive 360 for participants



WORKSHOP SUMMARY

Personal Leadership

Team Leadership

Wider Company and System Engagement

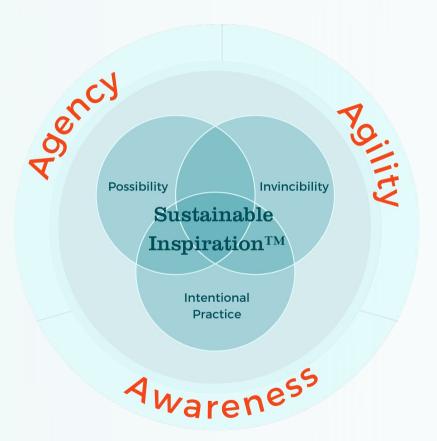
| Dates | Thurs Oct 28th | Thurs Nov 4 th | Thurs Nov 18th | Thurs Dec 9 th | Thurs Jan 6th | Thurs Jan 20th | |
|-----------------------------------------|-------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|--|
| Time | | Normally 7am CT, 8am ET, 2pm CET, 8pm Singapore, 10pm Sydney | | | | | |
| Duration | 45- 60 min | 4 x 2hr | | | 45-60 min | | |
| Focus of Session | Kick-Off | Self | Self to Team | Team & Macquarie-wide | Creating Change: From Self to System | Wrap-up | |
| Example Tools and Key Elements | Intros: to peopleIntros: to conceptsNorms | Purpose-Driven Leadership Listening skills Values: Personal & Team | Review of PDL – Individual Leader Summit Dealing with Adversity: (Human vs Market) Affirming Team Values | Team – Purpose, Priorities, Potential and Performance Influencing from More to Less control | Shift Positive 360 results Purpose-Driven Leadership - Self to System Time maximization | Team reflections and look forward Positive change + Future focus | |



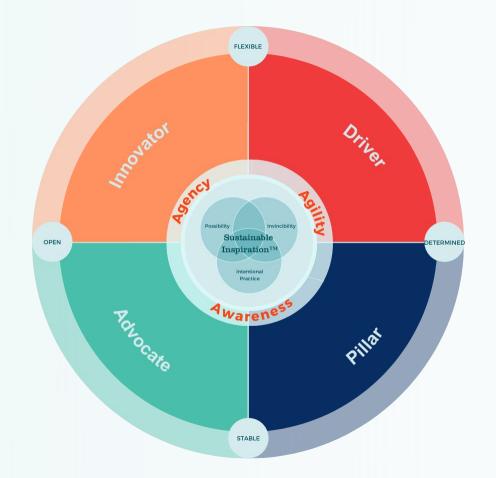


















A Cross-Sector, Cross-Life Logic Flow

Know why you're here and those around you

Know what's important and be very clear of the destination

Drive actions from first two and Get It On One Page



PURPOSE-DRIVEN LEADERSHIP

PURPOSE

Questioned + Confirmed

PRIORITIES

Clarified + Personalized

POTENTIAL

Visualized + Vivid

PROGRESS

Illuminated + High-Performance



PURPOSE-DRIVEN, CONNECTED LEADERSHIP

...From Self To System

"Be yourself, only better" **PURPOSE**

"...If you want to go far, go together"

"Be the change you wish to see in the world"

PURPOSE Vision + Mission

PRIORITIES For Teams + Individuals

POTENTIAL Common view of future

PROGRESS Transparent + Accountable

PURPOSE Underlying Purpose?

PRIORITIES Key Levers of Change

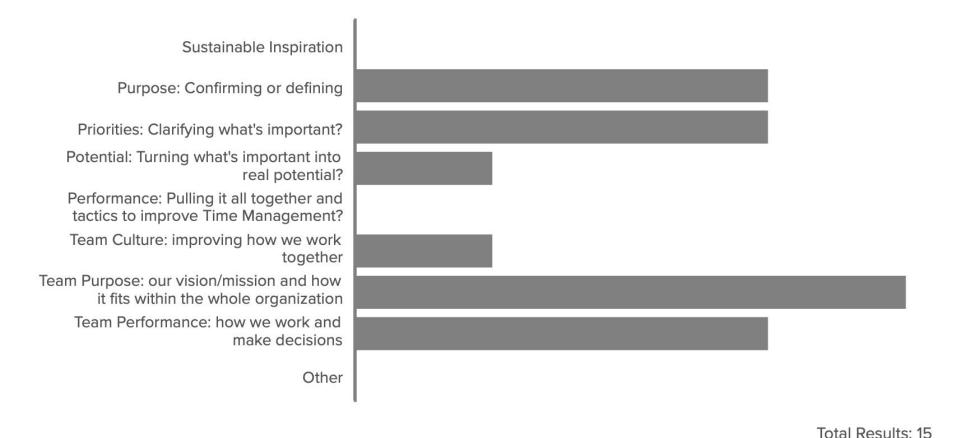
POTENTIAL Desired End-State?

PROGRESS Track + Update System Map

Journey + Key Frameworks Expectations + Norms Next Steps: SP360 and more Intros + Context



What would make these sessions together most useful & interesting to you? Thoughts / Help on...







Key Strengths: What would your colleagues say? What do you think?





Key Areas To Work On: What would your colleagues say? What do you believe?





It's been a successful Program! What did you take out that you wanted / needed?

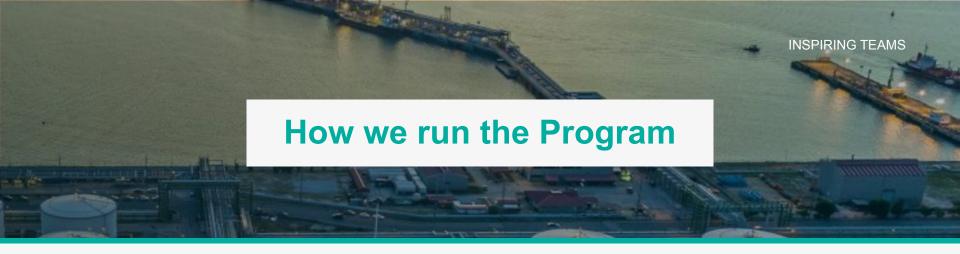
opositive ophappiness leadership growth inspiration



A successful Program: What did you bring to this experience and your team-mates?

understanding honesty happy inclusionpillsself personal experience music story





- **Diversity & Identities**: Diversity of people and ideas is proven to breed innovation, resilience & excellence. It's actively encouraged here (and to seek it in your work and life *outside* this program). Identities that are important to you are important here
- Inclusion & Subtleties: If you need anything said or done to make you feel <u>truly</u> welcome, please let us know and please use the 'chat'
- Be Present: Pen and Paper / no competing screens please be present or check out to take a call, no half way
- **Be Kind** (the golden rule)



Journey + Key Frameworks Expectations + Norms Next Steps: SP360 Intros + Context and more



The Shift Positive 360

- Qualitative process: gather motivating and actionable feedback
- Identified
- Aspiration & strengths-focused
- Two hats: providing & receiving feedback
- Select 6-8 people: Get David's input.
- Need access to your calendars & time commitment, debriefs completed by Jan 6 team session





Gabrielle Joyce, LMSW Sr. Director of Client Experience, InspireCorps

Background: Gabi is a relationship-centered change-maker with a passion for taking systems-based approaches to create sustainable solutions that serve the learning and growth of people, teams, and organizations. Gabi utilizes her technical and infrastructure knowledge to accelerate the growth of our clients and of InspireCorps. She uses this creative blend to support organizations and leaders to reach their next level of positive impact on the world.

Expertise: Systems thinking, scaling performance





Katie Giasullo Team Coordinator, InspireCorps

Background: Utilizing her strengths of organization, communication and time management, as the Coordinator for InspireCorps Katie puts her skills to use to ensure the entire InspireCorps team is supported in all necessary aspects. Katie blends her ability to create relationships and big picture problem solving to assist with day-to-day operations and client coordination.

Expertise: Organization, capacity management





PARTICIPANTS



| Name | Team / Function |
|----------------------------|----------------------------------------|
| David Hochberg | |
| Andy Page | LDRV Lead |
| Dan McPherson | Gasoline Lead |
| Jason Volz | Crude Lead |
| Josh Bothager | Distillates Lead |
| Eng Hoe Kan | LPG/PETC Lead |
| Penghai Wu | Asia Lead |
| Peter Taylor | Geneva Office Head / EMEA Bus Dev Lead |
| Aarnoud van Weelderin | America's Bus Dev Lead |
| Jennifer McSorley | America's Operations Lead |
| Vannan VR | EMEA/Asia Operations Lead |
| Lars Pohjola ?? | LDRV #2 & Senior Leader in MCT |
| Meredith as observer / nar | tner |



| Name | Team / Function |
|-----------------|--------------------------------------|
| Jen Grace Baron | Co-CEO & Growth Officer |
| Peter Boyd | Senior Partner |
| Gabi Joyce | Senior Director of Client Experience |
| Katie Giasullo | Team Coordinator |

